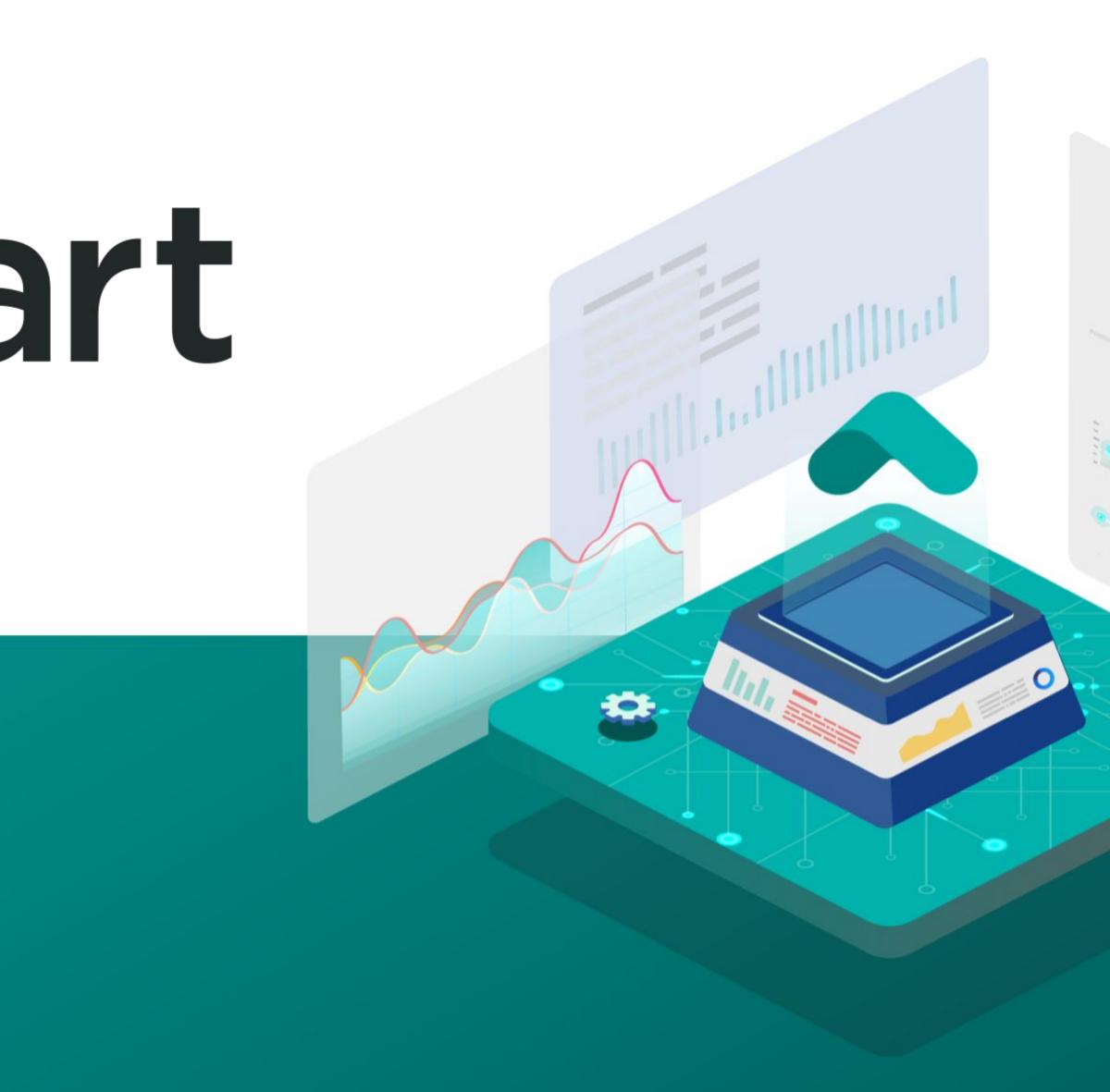
# Opstart

Q3 2021 Earnings November 9, 2021





This presentation contains "forward-looking" statements that are based on our management's beliefs and assumptions and on information currently available to management. Forward-looking statements include all statements, other than statements of historical fact contained in this presentation, including but not limited to, information or predictions concerning our future financial performance, including our financial outlook for Q4 2021 under the heading "Outlook," growth and other strategies, business plans and objectives, potential market and growth opportunities, competitive position, technological or market trends and industry environment. Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. In some cases, you can identify forward-looking statements by terminology such as "may," "will," "should," "expect," "plan," anticipate," "believe," "estimate," "predict," "intend," "potential," "would," "continue," "ongoing" or the negative of these terms or other comparable terminology. You should not put undue reliance on any forward-looking statements. Forward-looking statements should not be read as a guarantee of future performance or results, and will not necessarily be accurate indications of the times at, or by, which such performance or results will be achieved, if at all.

Forward-looking statements are based on information available at the time those statements are made or management's good faith beliefs and assumptions as of that time with respect to future events, and are subject to risks and uncertainties that could cause actual performance or results to differ materially from those expressed in, or suggested by, the forward-looking statements. In light of these risks and uncertainties, the events and circumstances contemplated by the forward-looking statements made in this presentation may not occur and actual results could differ materially from those anticipated or implied in the forward-looking statements. These risks and uncertainties are described in greater detail under the heading "Risk Factors" in our 10-Q that we filed with the Securities and Exchange Commission (the "SEC") on August 13, 2021 and other periodic SEC filings, and include, but are not limited to, our ability to sustain our growth rates; the effectiveness of our credit decisioning models and risk management efforts; overall economic conditions; disruptions in the credit markets; our ability to retain existing, and attract new, bank partners and lenders; and our ability to operate successfully in a highly-regulated industry. Moreover, we operate in very competitive and rapidly changing environments, and new risks may emerge from time to time. It is not possible for our management to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. Additional information will be available in other future reports that we file with the SEC from time to time, which could cause actual results to vary from expectations. Except as required by law, Upstart does not undertake any obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future developments or otherwise.

This presentation contains statistical data, estimates and forecasts that are based on independent industry publications or other publicly available information, as well as other information based on our internal sources. This information involves many assumptions and limitations, and you are cautioned not to give undue weight to these estimates. We have not independently verified the accuracy or completeness of the data contained in these industry publications and other publicly available information. Accordingly, we make no representations as to the accuracy or completeness of that data nor do we undertake to update such date after the date of this presentation.

This presentation includes non-GAAP financial measures, including contribution profit (loss), contribution margin, adjusted EBITDA, adjusted EBITDA margin, adjusted net income or loss, and adjusted net income or loss per share. These non-GAAP financial measures are in addition to, and not as a substitute for or superior to measures of financial performance prepared in accordance with GAAP. There are a number of limitations related to the use of these non-GAAP financial measures. For example, other companies may calculate similarly-titled non-GAAP financial measures differently. Refer to slides 20-22 for a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP measures.

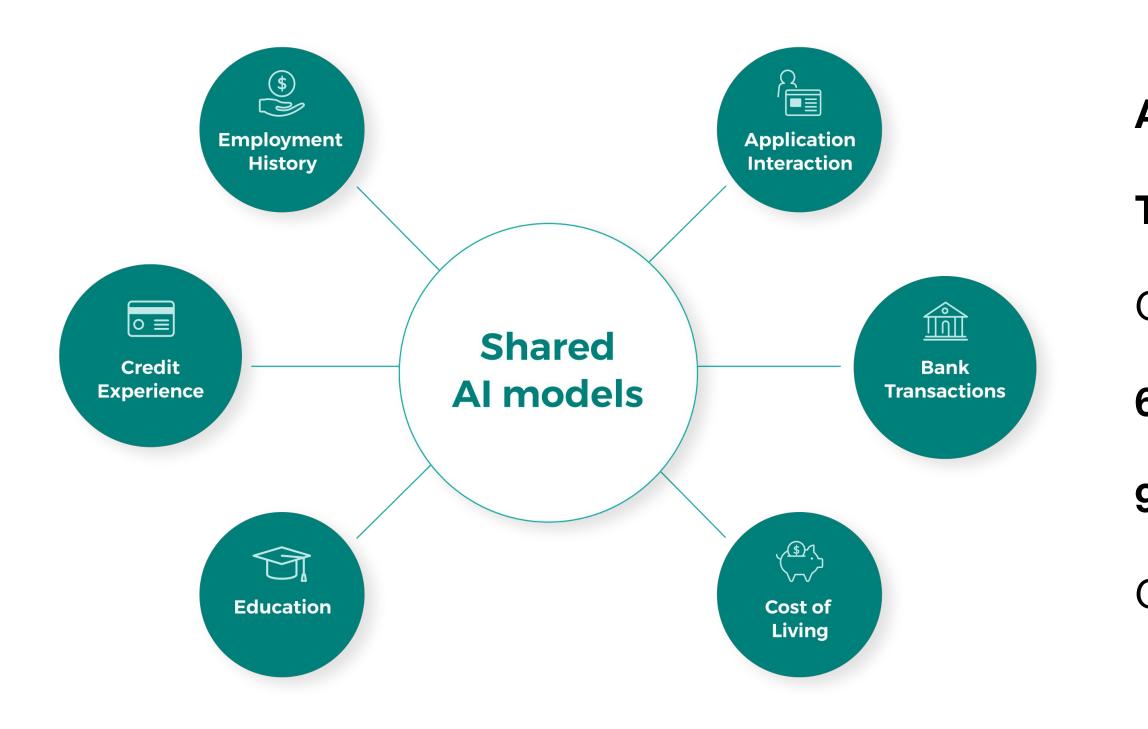
## Disclaimer





## Enable effort less credit based on true risk

## **Upstart's mission**



- <sup>1</sup> In Q3 2021.
- <sup>2</sup> GAAP net income profitable since FY 2020.

Upstart is an AI lending platform partnering with banks to improve access to affordable credit

A leading Al lending platform with scale, rapid growth and profits **Two-sided business** – connects consumers to AI-enabled bank partners Growth driven by **continual improvement of AI models** 67% of loans instantly approved and fully automated<sup>1</sup> **92% of revenue** – fees from banks or servicing with no credit exposure<sup>1</sup> GAAP net income **profitable**<sup>2</sup>





## Our value propositions to consumers and bank partners



Higher approval rates, lower APRs 67% instantly approved - no document uploads, calls or waiting<sup>1</sup> More inclusive - improved credit access for all demographics tested



Highly automated, all-digital experience Customizable to bank's credit policies and risk appetite More inclusive and profitable lending programs

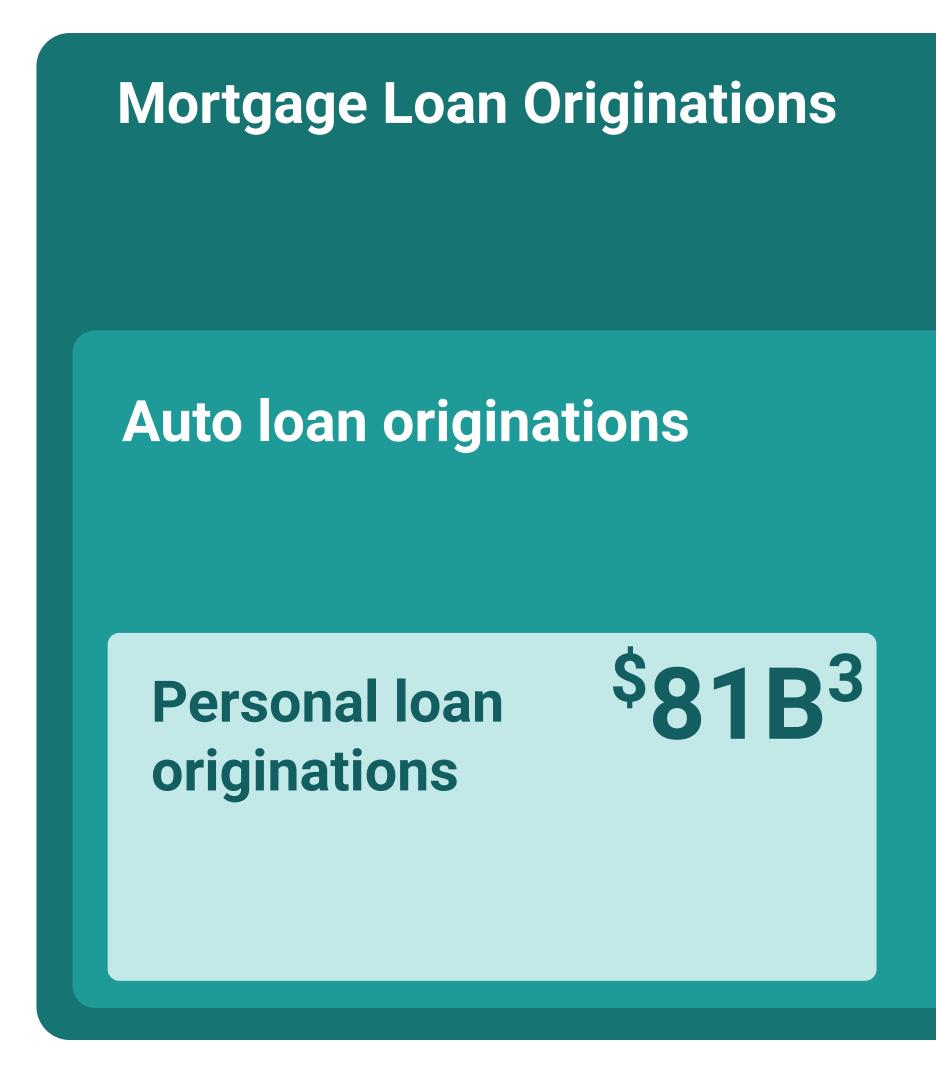
'Thank you Upstart for really being that light at the end of a tunnel. Sometimes you feel so lost and don't know where you're headed — especially in your early 20s. Upstart opened up so many doors for me because now I am no longer in debt. It made me more money-conscious as well."

— Dayana





## Large and growing market



<sup>1</sup> Total mortgage originations using data provided by TransUnion for Q2 2020 – Q1 2021

<sup>2</sup> Total auto loans using data provided by TransUnion for Q2 2020 – Q1 2021

<sup>3</sup> Total unsecured personal loans using data provided by TransUnion for Q2 2020 – Q1 2021







## Auto opportunity update



Prodigy is now "Upstart Auto Retail"



**Tripled dealership footprint Y|Y** Now adding an average of over one rooftop per day

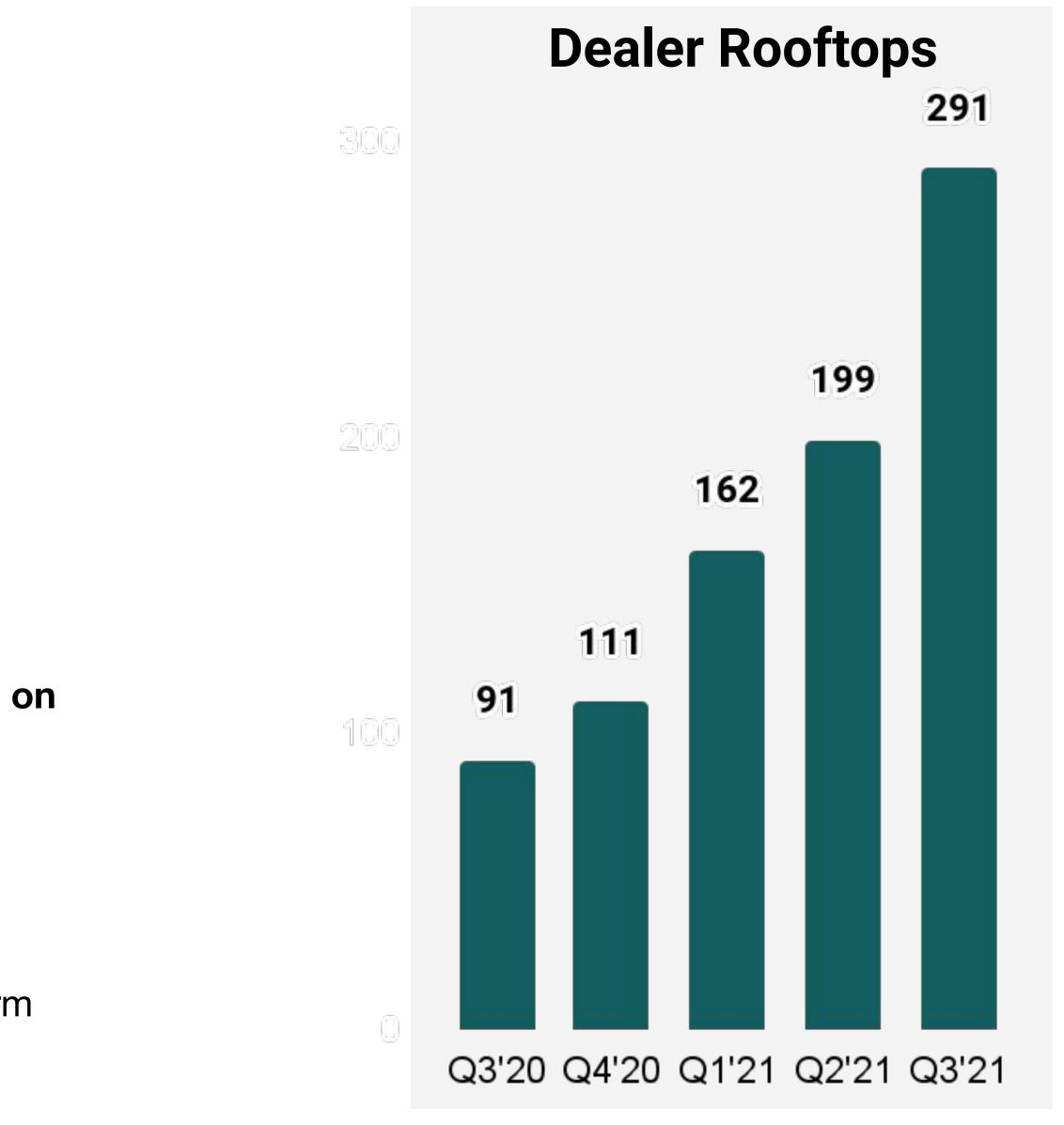


First Upstart-powered loan originated on our Upstart Auto Retail software



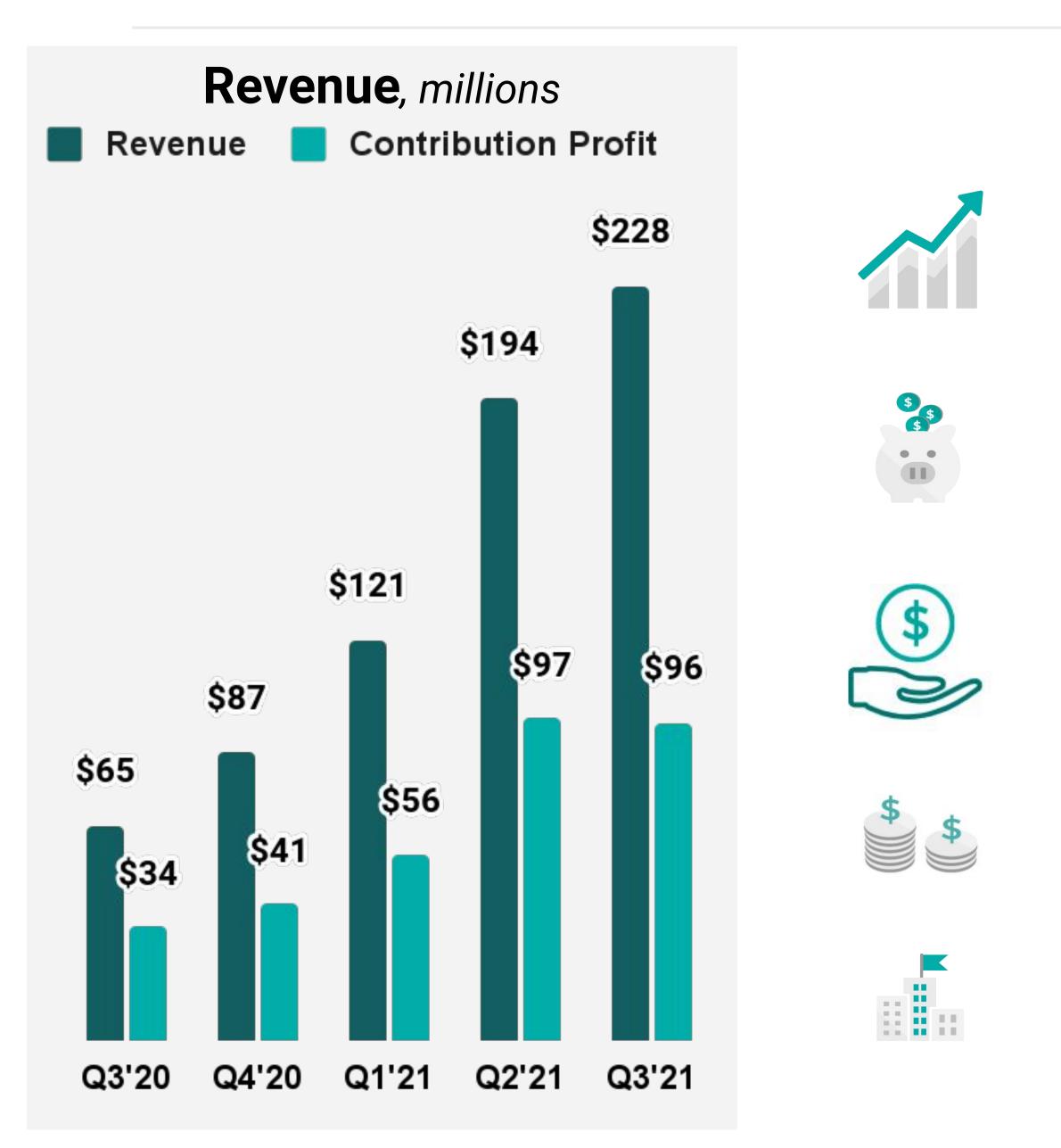
Seven Banks Partners signed up for auto lending on our platform

<sup>3</sup> Total unsecured personal loans using data provided by TransUnion for Q2 2020 – Q1 2021





## Q3'21 Key financial highlights



**Revenue:** \$228M, up 250% Y|Y

**Income from Operations:** 

\$28.6M, up 134% Y|Y

**Contribution Profit:** 

\$95.9M, up 184% Y|Y, and representing 46% of fee revenue

**Net Income**: \$29.1M, up up 201% Y|Y

#### **Adjusted EBITDA:**

\$59.1M, or 26% of revenue, up 224 bps Y|Y



## Q3'21 summary P&L and non-GAAP metrics

(in millions, except ratios and per share data)

	Q3'21	Q2'21	QQ	Q3'20	Y Y
Revenue	\$228.4	\$193.9	18%	\$65.4	250%
<b>Revenue from Fees</b>	\$210.4	\$187.3	12%	\$62.9	235%
Income from Operations	\$28.6	\$36.3	(21%)	\$12.2	134%
Net Income	\$29.1	\$37.3	(22%)	\$9.7	201%
Adjusted Net Income	\$57.8	\$58.5	(2%)	\$12.3	368%
Earnings Per Share (Diluted)	\$0.30	\$0.39	(23%)	\$0.10	200%
Adjusted Earnings Per Share (Diluted)	\$0.60	\$0.62	(3%)	\$0.16	275%
<b>Contribution Profit</b>	\$95.9	\$96.7	(1%)	\$33.8	184%
<b>Contribution Margin</b>	46%	52%	(6.0pts)	54%	(7.7pts)
<b>Operating Expenses</b>	\$199.9	\$157.7	27%	\$53.2	276%
Adjusted EBITDA	\$59.1	\$59.5	(1%)	\$15.5	283%



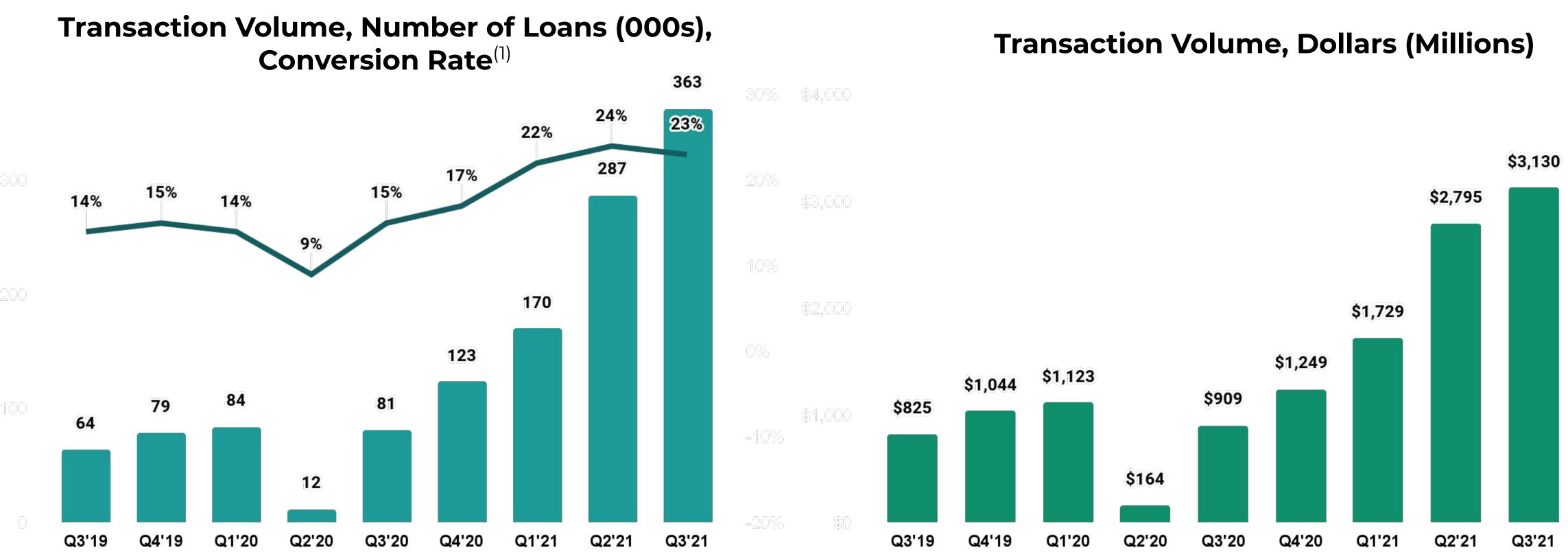
## Balance Sheet items and key operating metrics

(in millions, except Transaction Volume (number of loans), % fully automated, ratios and conversion rate)

	Q3'21	Q2'21	Q3'20
Cash and Restricted Cash	\$1,171.8	\$617.5	\$110.7
Loans, Notes, and Residuals	\$140.1	\$95.3	\$144.8
Total Assets	\$1,606.1	\$904.6	\$309.8
Total Liabilities	\$887.0	\$188.5	\$194.6
Transaction Volume, Number of Loans	362,780	286,864	80,893
Transaction Volume, Dollars	\$3,130	\$2,795	\$909.2
% Fully Automated	67%	71%	69%
Conversion Rate*	23.0%	24.4%	15.2%

\*Until June 30, 2021, Conversion Rate considered all rate inquiries received on our platform. In the third quarter of 2021, we modified our calculation of Conversion Rate to remove what we believe to be fraudulent loan requests from the total number of rate inquiries received to better reflect actual borrower behavior. Using the prior methodology for calculating Conversion Rate, which did not exclude estimated fraudulent loan requests, our Conversion Rate for the three months ended September 30, 2021 would have been 13.5%. The impact of this change in calculating our Conversion Rate for prior periods is immaterial.

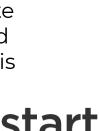




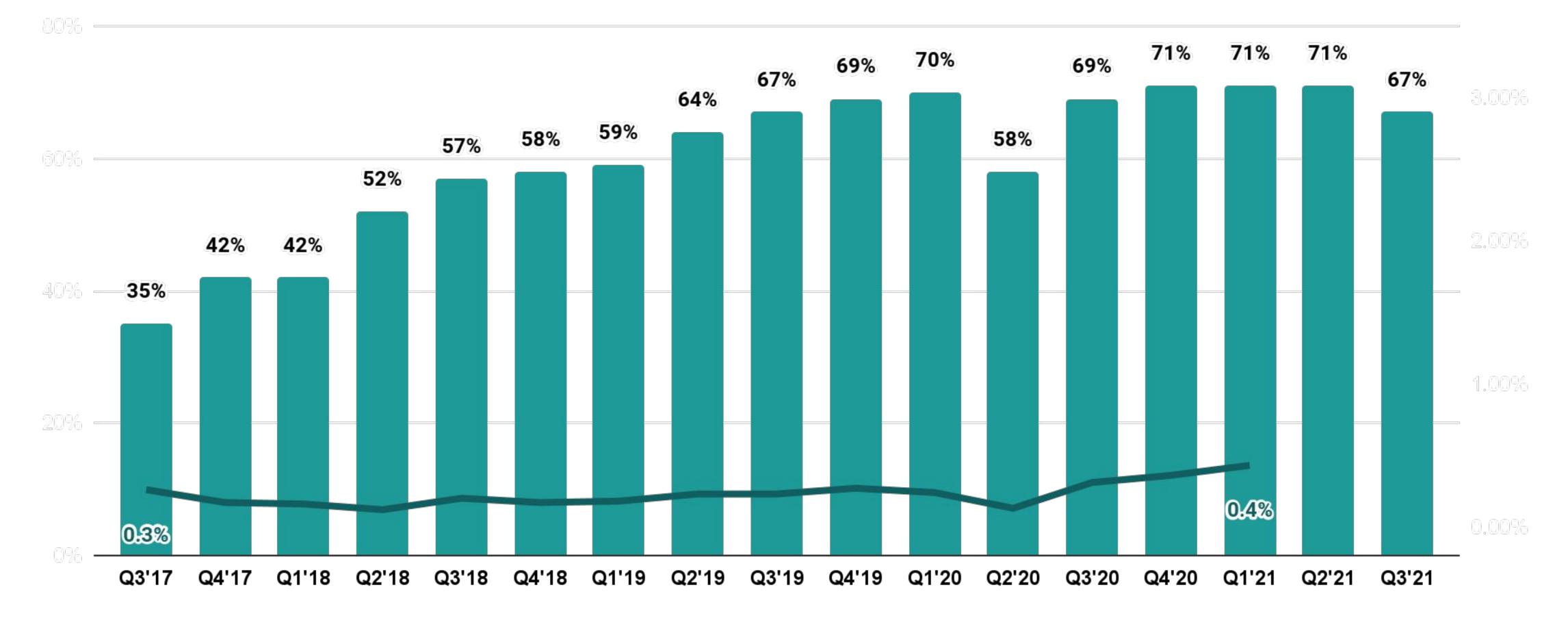
<sup>1</sup> Conversion Rate equals number of loans transacted in a period divided by the number of rate inquiries received that we believe to be legitimate. In the third quarter of 2021, we modified our calculation of Conversion Rate to remove what we believe to be fraudulent loan requests from the total number of rate inquiries received to better reflect actual borrower behavior. Using the prior methodology for calculating Conversion Rate, which did not exclude estimated fraudulent loan requests, our Conversion Rate for the three months ended September 30, 2021 would have been 13.5%. The impact of this change in calculating our Conversion Rate for prior periods is immaterial.

## Key operating metrics





## **Fully automated loans**



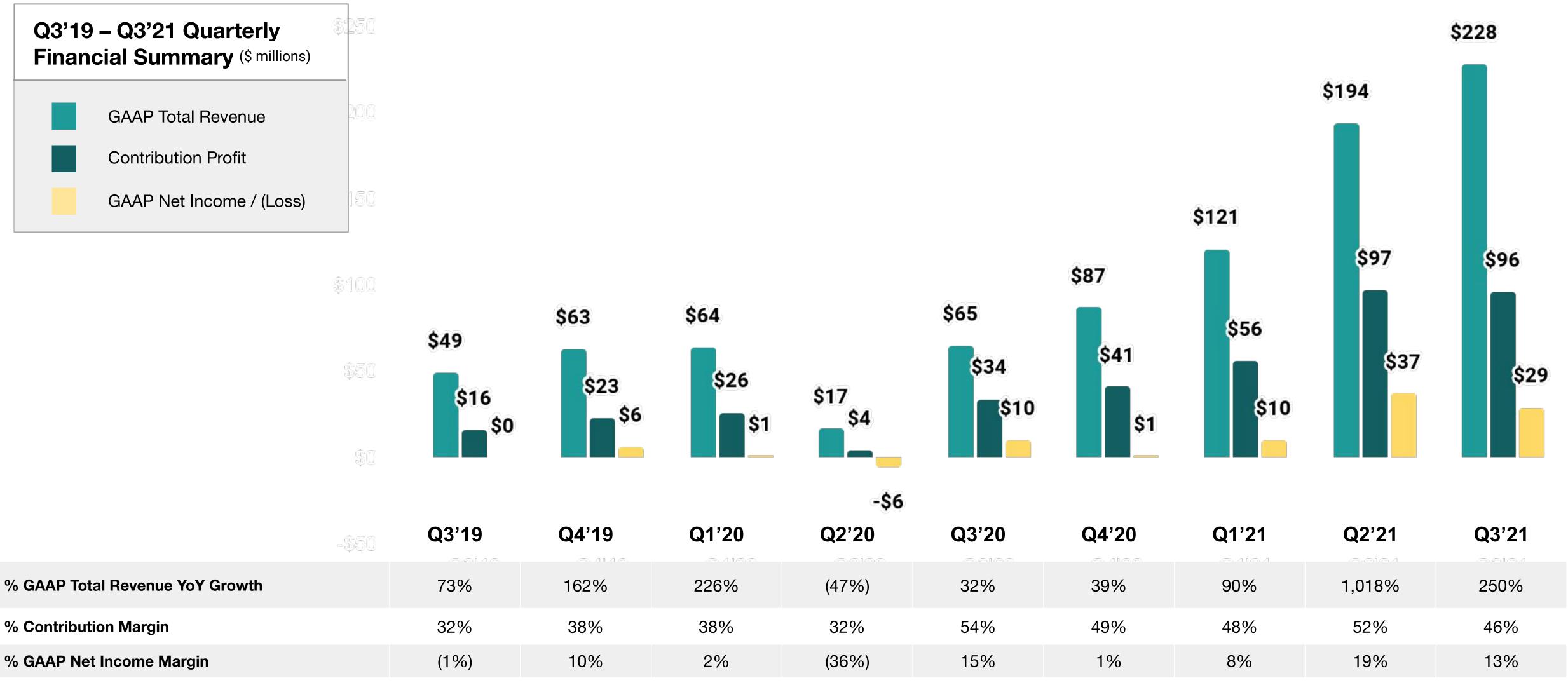
Note: Fraud rate represents recorded instances of ID theft and first payment charge offs as a percent of total funded loans.

The tightening of verification procedures in response to COVID emergency in late March 2020 resulted in the Q2'20 fraud rate being lower than our historical average. Q2'21 and Q3'21 fraud data not yet available

#### 67% of Upstart loans were fully automated and instantly approved in Q3'21 while fraud rates remained minimal



## Continued profitable growth



#### % GAAP Net Income Margin

Note: Contribution margin calculated by dividing Contribution Profit by revenue from fees. GAAP net income margin calculated as a percent of GAAP total revenue. We define Contribution Profit as our revenue from fees, net, less certain costs that we consider to be variable and closely correlated to our fee revenue. See slides 19-21 for a reconciliation of Contribution Profit to the most directly comparable financial measure stated in accordance with GAAP.







Revenue

**Contribution Margin** 

**Net Income** 

**Non-GAAP Adjusted Net Income** 

**Adjusted EBITDA** 

**Diluted weighted average share count** 

## Outlook

Q4'21

\$255 to \$265 million

approximately 47%

\$16 to 20 million

\$48 to \$50 million

\$51 to \$53 million

approximately 96.7 million shares



#### Assets

Cash

Restricted cash

Loans (at fair value)

Notes receivable and residual certificates (at fair value)

Property, equipment, and software, net

Operating lease right of use assets

Non-marketable equity securities

#### Goodwill

Intangible assets, net

Other assets (includes \$6,831 and \$12,380 at fair value as of Dece September 30, 2021, respectively)

Total assets

#### Liabilities and Stockholders' Equity

Liabilities:

Accounts payable

Payable to investors

Borrowings

Accrued expenses and other liabilities (includes \$9,530 and \$10 December 31, 2020 and September 30, 2021, respectively)

Operating lease liabilities

Total liabilities

Stockholders' equity:

Common stock, \$0.0001 par value; 700,000,000 shares authorized 81,539,547, shares issued and outstanding as of December 31, 202 2021, respectively

Additional paid-in capital

Retained earnings (accumulated deficit)

Total stockholders' equity

Total liabilities and stockholders' equity

	-		September 30,
	 2020		2021
	\$ 250,819	\$	1,041,460
	60,514		130,301
	78,460		129,625
	19,074		10,489
	10,032		18,898
	18,310		70,025
			40,000
			66,866
			20,975
cember 31, 2020 and	40,046		77,491
	\$ 477,255	\$	1,606,130
			, , ,
	\$ 13,775	\$	9,381
	45,501		84,312
	62,626		649,222
0,522 at fair value as of	35,669		71,951
	19,432		72,175
	 177,003		887,041
ed; 73,314,026 and 020 and September 30,			
1 ,	7		8
	369,467		711,804
	(69,222)		7,277
	300,252		719,089
	\$ 477,255	\$	1,606,130





			Months Enc otember 30,	led	Nine Months Ended September 30,			
		2020		2021		2020		2021
Revenue:								
Revenue from fees, net	\$	62,861	\$	210,421	\$	144,179	\$	513,888
Interest income and fair value adjustments, net (includes \$6 and \$1,014 from related parties expense and \$0 and \$4,238 of related parties fair value adjustments for the three and nine months ended September 30, 2020, respectively)		2,498		18,029		2,527		29,853
Total revenue		65,359		228,450		146,706		543,741
Operating expenses:								
Sales and marketing		23,725		93,346		65,113		218,638
Customer operations		9,360		34,978		24,792		76,530
Engineering and product development		9,966		37,085		24,651		87,504
General, administrative, and other		10,101		34,442		30,778		80,602
Total operating expenses		53,152		199,851		145,334		463,274
Income from operations		12,207		28,599		1,372		80,467
Other income (expense)		50		22		5,497		(5,196
Expense on warrants and convertible notes, net		(2,588)		(776)		(2,317)		(807
Net income before income taxes		9,669		27,845		4,552		74,464
Benefit for income taxes				(1,268)				(2,035
Net income before attribution to noncontrolling interests		9,669		29,113		4,552		76,499
Net loss attributable to noncontrolling interests					_	(404)		
Net income attributable to Upstart Holdings, Inc. common stockholders	\$	9,669	\$	29,113	\$	4,956	\$	76,499
Net income per share attributable to Upstart Holdings, Inc. common stockholders, basic	\$	0.12	\$	0.37	\$		\$	1.00
Net income per share attributable to Upstart Holdings, Inc. common stockholders, diluted	\$	0.10	\$	0.30	\$		\$	0.81
Weighted-average number of shares outstanding used in computing net income per share attributable to Upstart Holdings, Inc. common stockholders, basic	1	4,707,717		79,392,600		14,663,623		76,586,395
Weighted-average number of shares outstanding used in computing net income per share attributable to Upstart Holdings, Inc. common stockholders, diluted	2	26,745,480		96,057,210		14,663,623		94,165,325



#### **Cash flows from operating activities**

Net income before attribution to noncontrolling in
Adjustments to reconcile net income to net cash
in) operating activities:
Change in fair value of financial instruments (in from related parties for the nine months ended S
Stock-based compensation
Gain on loan servicing arrangements
Depreciation and amortization
Incentive share expense
Noncash interest expense
Net changes in operating assets and liabilities:
Purchase of loans for immediate resale
Proceeds from immediate resale of loans
Purchase of loans held-for-sale
Principal payments received for loans held-for-
Net proceeds from sale of loans held-for-sale
Other assets
Operating lease liability and right-of-use asset
Accounts payable
Payable to investors
Accrued expenses and other liabilities
Net cash (used in) provided by operating activity

	Nine Months Ended September 30,					
	2020	2021				
nterests	\$ 4,552	\$ 76,499				
provided by (used						
ncludes \$(4,238) September 30, 2020)	18,801	(5,839)				
	7,102	50,125				
	(1,747)	(4,223)				
	1,631	4,984				
	786					
	54	990				
	(1,554,705)	(5,872,988)				
	1,554,705	5,872,988				
	(109,113)	(80,305)				
-sale	15,237	4,398				
	6,813	90,537				
	(4,843)	(22,806)				
	66	1,028				
	(592)	(4,556)				
	13,137	38,811				
	(4,701)	29,854				
vities _	(52,817)	179,497				



#### **Cash flows from investing activities**

Principal payments received for loans held by cons Net proceeds from sale of loans held-for-investmer Principal payments received for loans held-for-inve Principal payments received for notes receivable ar residual certificates Purchase of loans held-for-investment Purchase of non-marketable equity securities Purchase of notes receivable and residual certificat Purchase of property and equipment Capitalized software costs Purchase of loans held by consolidated securitization Acquisition, net of cash acquired Net cash (used in) provided by investing activities

	Nine Months Ended September 30,				
	2020	2021			
solidated securitizations	24,018				
ent	88,136	10,793			
vestment	12,277	14,722			
and repayments of					
· ·	11,306	9,115			
	(3,774)	(92,738)			
		(40,000)			
ites	(4)				
	(1,282)	(4,956)			
	(2,967)	(4,476)			
ions					
		(16,561)			
es	127,710	(124,101)			



#### **Cash flows from financing activities**

Proceeds from secondary offering, net of underwriting dis commissions, and offering costs

Proceeds from issuance of convertible debt

Payment of debt issuance costs

Purchase of capped calls

Taxes paid related to net share settlement of equity award Payments made on securitization notes and certificates (in to related parties for the nine months ended September 30

Repayments of borrowings

Distributions made to noncontrolling interests

Proceeds from borrowings

Proceeds from issuance of common stock under employe plan

Proceeds from exercise of stock options

Net cash (used in) provided by financing activities

#### Net increase in cash and restricted cash

#### Cash and restricted cash

Cash and restricted cash at beginning of period

#### Cash and restricted cash at end of period

	 Nine Months Ended September 30,						
	 2020		2021				
liscounts,			263,931				
			661,250				
			(15,727)				
			(58,523)				
·ds			(236)				
includes \$1,034 paid 30, 2020)	(26,126)						
	(99,835)		(65,412)				
	(622)						
	81,761		5,831				
ee stock purchase			4,145				
	510		9,773				
	(44,312)		805,032				
	30,581		860,428				
	80,067		311,333				
	\$ 110,648	\$	1,171,761				



## **Reconciliation of non-GAAP financial measures** (in thousands, except ratios)

	 Thre S
	2020
Revenue from fees, net	\$ 62,861
Income from operations	12,207
Operating Margin	19
Sales and marketing, net of borrower acquisition $costs^{(1)}$	
acquisition costs	\$ 2,542
Customer operations, net of borrower verification and servicing $costs^{(2)}$	1,462
Engineering and product development	9,966
General, administrative, and other	10,101
Interest income and fair value	
adjustments, net	(2,498
Contribution Profit	\$ 33,780
Contribution Margin	 54

- marketing activities.
- (2) compensation for certain members of our customer operations team whose work is not directly attributable to onboarding and servicing loans.

ee Months Ended September 30,				Nine Months Ended September 30,							
2021			2020		2021						
	\$	210,421	\$	144,179	\$	513,888					
,		28,599		1,372		80,467					
%		14 %	)	1 %		16	%				
)	\$	6,239	\$	5,650	\$	14,476					
)		7,577		3,773		15,201					
-		37,085		24,651		87,504					
		34,442		30,778		80,602					
5)		(18,029)		(2,527)		(29,853)					
)	\$	95,913	\$	63,697	\$	248,397					
. %		46 %	)	44 %		48	%				

(1) Borrower acquisition costs were \$21.2 million and \$87.1 million for the three months ended September 30, 2020 and 2021, respectively, and were \$59.5 million and \$204.2 million for the nine months ended September 30, 2020 and 2021, respectively. Borrower acquisition costs consist of our sales and marketing expenses adjusted to exclude costs not directly attributable to attracting a new borrower, such as payroll-related expenses for our business development and marketing teams, as well as other operational, brand awareness and

Borrower verification and servicing costs were \$7.9 million and \$27.4 million for the three months ended September 30, 2020 and 2021, respectively, and were \$21.0 million and \$61.3 million for the nine months ended September 30, 2020 and 2021, respectively. Borrower verification and servicing costs consist of payroll and other personnel-related expenses for personnel engaged in loan onboarding, verification and servicing, as well as servicing system costs. It excludes payroll and personnel-related expenses and stock-based



## **Reconciliation of non-GAAP financial measures** (in thousands, except ratios)

	Three Months Ended September 30,					Nine Months Ended September 30,			
		2020		2021		2020		2021	
Total revenue	\$	65,359	\$	228,450	\$	146,706	\$	543,741	
Net income attributable to Upstart Holdings, Inc. common stockholders		9,669		29,113		4,956		76,499	
Net Income Margin		15 %		13 %	/ 0	3 %		14 %	
Adjusted to exclude the following:				10 /	0			1. , 0	
Stock-based compensation and certain payroll									
tax expenses <sup>(1)</sup>	\$	2,618	\$	28,333	\$	7,118	\$	59,448	
Depreciation and amortization		581		2,185		1,631		4,984	
Expense on warrants and convertible notes,				,		,		,	
$net^{(2)}$		2,588		776		2,317		807	
Provision for income taxes				(1,268)				(2,035)	
Acquisition-related costs								1,237	
Adjusted EBITDA	\$	15,456	\$	59,139	\$	16,022	\$	140,940	
Adjusted EBITDA Margin		24 %		26 %	 0	11 %	)	26 %	

(1) In the third quarter of 2021, we began excluding the amount of employer payroll tax-related expense on employee stock transactions, as the amount is dependent on our stock price and other

(2) Consists of fair value adjustments to our warrant liability for the three and nine months ended September 30, 2020 and interest expense for the three and nine months ended September 30,



factors that are beyond our control and do not correlate to the operation of our business.

<sup>2020</sup> and 2021.

### **Reconciliation of non-GAAP financial measures** (in thousands, except ratios, and per share data)

	 Three Months Ended September 30,			Nine Months Ended September 30,			
	 2020		2021		2020		2021
Net income attributable to Upstart Holdings, Inc. common stockholders	\$ 9,669	\$	29,113	\$	4,956	\$	76,499
Adjusted to exclude the following:							
Stock-based compensation and certain payroll tax expenses <sup>(1)</sup>	2,618		28,333		7,118		59,448
Acquisition-related costs							1,237
Adjusted Net Income	\$ 12,287	\$	57,446	\$	12,074	\$	137,184
Net income per share:							
Basic	\$ 0.12	\$	0.37	\$		\$	1.00
Diluted	\$ 0.10	\$	0.30	\$		\$	0.81
Adjusted Net Income per Share							
Basic	\$ 0.84	\$	0.72	\$	0.82	\$	1.79
Diluted	\$ 0.16	\$	0.60	\$	0.17	\$	1.46
Weighted-average common shares outstanding:							
Basic	14,707,717		79,392,600		14,663,623		76,586,395
Diluted	74,978,905		96,057,210		72,022,312		94,165,325

(1) In the third quarter 2021, we began excluding the amount of employer payroll tax-related expense on employee stock transactions, as the amount is dependent on our stock price and other factors that are beyond our control and do not correlate to the operation of our business.



## **Key Operating Metrics**

#### **Key Operating Metrics**

We review a number of operating metrics, including number of loans transacted and conversion rate, to evaluate our business, measure our performance, identify business, formulate trends affecting business and make strategic decisions. our plans,

We define Transaction Volume, Dollars as the total principal of loans transacted on our platform between a borrower and the originating bank during the period presented. We define Transaction Volume, Number of Loans as the number of loans facilitated on our platform between a borrower and the originating bank during the period presented. We believe these metrics are good proxies for our overall scale and reach as a platform

We define Conversion Rate as the number of loans transacted in a period divided by the number of rate inquiries received that we estimate to be legitimate, which we record when a borrower requests a loan offer on our platform. We track this metric to understand the impact of improvements to the efficiency of our borrower funnel on our overall growth. Until June 30, 2021, Conversion Rate considered all rate inquiries received on our platform. In the third quarter of 2021, we experienced a large and coordinated fraud attack. While we were able to address this incident without significant losses, our borrower funnel conversion metrics were distorted by the volume of unsuccessful attempts to access loans. As a result, we modified our calculation of Conversion Rate to remove what we believe to be fraudulent loan requests from the total number of rate inquiries received to better reflect actual borrower behavior. For the three months ended September 30, 2021, our Conversion Rate was 22.5%. Using the prior methodology for calculating Conversion Rate, which did not exclude estimated fraudulent loan requests, our Conversion Rate for the three months ended September 30, 2021 would have been 13.5%. The impact of this change in calculating our Conversion Rate for prior periods is immaterial.

We define Percentage of Loans Fully Automated as the total number of loans in a given period originated end-to-end (from initial rate request to final funding) with no human involvement divided by Transaction Volume, Number of Loans in the same period.





## **Non-GAAP Financial Metrics**

#### **About Non-GAAP Financial Measures**

In addition to our results determined in accordance with generally accepted accounting principles in the United States ("GAAP"), we believe the non-GAAP measures of contribution profit (loss), contribution margin, adjusted EBITDA, adjusted EBITDA margin, adjusted net income or loss, and adjusted net income or loss per share are useful in evaluating our operating performance. Certain of these non-GAAP measures exclude stock-based compensation, warrant expenses, depreciation, amortization, and other non-operating expenses. We exclude stock-based compensation and income and expense on warrants and other non-operating expenses because they are non-cash in nature and exclude in order to facilitate comparisons to other companies' results. We believe non-GAAP information is useful in evaluating the operating results, ongoing operations, and for internal planning and forecasting purposes. We also believe that non-GAAP financial measures provide consistency and comparability with past financial performance and assist investors with comparing Upstart to other companies some of which use similar non-GAAP financial measures to supplement their GAAP results. We believe non-GAAP financial measures are presented for supplemental informational purposes only and should not be considered a substitute for financial information presented in accordance with GAAP and may be different from similarly titled non-GAAP financial measures used by other companies.

Key limitations of our non-GAAP financial measures include:

- able to achieve or maintain profitability, and the relationship of revenue to variable expenses is not necessarily indicative of future performance;
- comparable to ours;
- reflect cash capital expenditure requirements for such replacements or for new capital expenditure requirements;
- that are beyond our control and which not correlate to the operation of the business;
- available to us;
- companies may exclude from Adjusted EBITDA when they report their operating results.

Reconciliation tables of the most comparable GAAP financial measures to the non-GAAP financial measures are used in this presentation.

Contribution Profit is not a GAAP financial measure of, nor does it imply, profitability. Even if our revenue exceeds variable expenses over time, we may not be

Contribution Profit does not reflect all of our variable expenses and involves some judgment and discretion around what costs vary directly with loan volume. Other companies that present contribution profit calculate it differently and, therefore, similarly titled measures presented by other companies may not be directly

Although depreciation expense is a non-cash charge, the assets being depreciated may have to be replaced in the future, and Adjusted EBITDA does not

Adjusted EBITDA excludes stock-based compensation expense and certain employer payroll taxes on employee stock transactions. Stock-based compensation expense has been, and will continue to be for the foreseeable future, a significant recurring expense for our business and an important part of our compensation strategy. The amount of employer payroll tax-related expense on employee stock transactions is dependent on our stock price and other factors

Adjusted EBITDA does not reflect: (1) changes in, or cash requirements for, our working capital needs; (2) interest expense, or the cash requirements necessary to service interest or principal payments on our debt, which reduces cash available to us; or (3) tax payments that may represent a reduction in cash

The expenses and other items that we exclude in our calculation of Adjusted EBITDA may differ from the expenses and other items, if any, that other

















